



	2016/17	2017/18	2018/19	2019/20
	Revised	Original	Original	Original
	£000s	£000s	£000s	£000s
<i>Town Hall Subway CCTV</i>	12	0	0	0
<i>Clarendon Road CCTV relocation</i>	0	18	0	0
<i>Town Centre CCTV Replacement</i>	27	0	0	0
<i>Electric Vehicle Charging Units</i>	12	25	0	0
<i>Popup Toilets Refurbishment</i>	5	30	0	0
<i>Garages Project</i>	72	0	0	0
<i>Retained Housing Stock</i>	164	50	50	50
<i>Modular Temporary Accommodation</i>	0	2,000	2,000	2,000
<i>York House Boiler Replacement</i>	0	0	75	0
<i>Match Funding Capital Projects (Transport & Infrastructure)</i>	19	68	0	0
<i>Non-PIB Disposals</i>	17	0	0	0
<i>Atrium/GIS</i>	17	0	0	0
<i>New Market</i>	123	0	0	0
<i>Private Sector Stock Condition Survey</i>	150	0	0	0
<i>Public Realm Enhancement - High Street (Clarendon Road to Opposite St Mary's)</i>	0	250	250	0
<i>Disabled Facilities Grants</i>	653	400	400	400
<i>Community Infrastructure Levy Review</i>	0	30	50	0
Deputy Managing Director	1,271	2,871	2,825	2,450
<i>Support Services</i>	552	552	552	552
Director of Finance	552	552	552	552
<i>Customer Service Improvement Project</i>	183	65	0	0
<i>Website Enhancement</i>	3	0	0	0
<i>ICT Document Management</i>	4	0	0	0
<i>ICT Environmental Health</i>	13	0	0	0
<i>ICT Hardware Replacement Programme</i>	160	200	200	200
<i>Shared Services Business Application Upgrades</i>	243	165	165	165
<i>Shared Services Hardware Replacement Programme</i>	78	45	45	45
<i>Shared Services ICT Modernisation</i>	603	0	0	0
<i>ICT Project Management Provision</i>	227	120	120	120
Service Transformation	1,514	595	530	530
<i>Buildings Investment Programme</i>	357	1,000	400	400
Democracy & Governance	357	1,000	400	400



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**Appendix 4:
Capital Programme
Detail 2016-20**

2016/17 2017/18 2018/19 2019/20
Revised Original Original Original
Capital Programme
£000s £000s £000s £000s

<i>Replacement Domestic Bins</i>	0	0	42	0
<i>Cultural Quarter Phase 1</i>	168	0	0	0
<i>Veolia Contract Fleet Requirements</i>	0	0	225	0
<i>Transit Vans (2)</i>	34	0	0	0
<i>Pest Control Van</i>	14	0	0	0
<i>Vehicle Replacements: Wood chipper, cricket pitch roller, aerators, caged vehicle</i>	99	0	0	0
<i>Play areas (S106): Berry Ave, Himalayan Way, Southwold Rd, Ridgehurst Ave</i>	102	0	20	0
<i>Cycle Schemes: Lower High St, Abbey Way, Garston Park</i>	55	0	0	0
<i>Colne River Project</i>	11	0	0	0
<i>Local Nature Reserves</i>	6	0	0	0
<i>Cemetery Improvements</i>	0	0	250	0
<i>Recycling Boxes</i>	0	0	37	0
<i>Additional green waste bins</i>	0	0	36	0
<i>Watford Museum - HLF Matchfunding</i>	25	100	350	0
<i>Meriden Community Centre Improvements</i>	444	0	0	0
<i>Play Review</i>	1,400	0	0	0
<i>Allotments & Parks Upgrades</i>	417	0	0	0
<i>Farm Terrace Allotments</i>	553	0	0	0
<i>Gaelic Football Club Relocation</i>	866	0	0	0
<i>Community Centre Improvements</i>	159	0	0	0
<i>Cassiobury Fullerians Development</i>	200	0	0	0
<i>Upgrading/Resurfacing Car Parks</i>	20	0	0	0
<i>Tree Planting Programme</i>	0	15	15	15
<i>Tennis Court Enhancement</i>	0	225	0	0
<i>Oxhey Park North Enhancements</i>	0	25	0	0
<i>Oxhey Park North</i>	0	2,000	1,750	0
<i>Green Spaces Strategy</i>	89	235	250	250
<i>Little Cassiobury Match Funding</i>	0	50	0	0
<i>Veolia Capital Improvements</i>	93	94	95	97
<i>Decent Homes Assistance</i>	205	100	100	100
Community Services	4,960	2,844	3,170	462
Capital Programme (Services)	8,654	7,862	7,477	4,394



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**Appendix 4:
Capital Programme
Detail 2016-20**

2016/17 2017/18 2018/19 2019/20
Revised Original Original Original

Capital Programme

£000s £000s £000s £000s

<i>Client Side & Land Assembly</i>	359	100	100	100
<i>Infrastructure & Masterplanning</i>	4,474	0	0	0
<i>Loan to West Herts Hospital Trust</i>	2,000	0	0	0
<i>Industrial Zone South</i>	150	1,575	0	0
<i>Industrial Zone South (Loan)</i>	5,933	567	0	0
<i>Riverside & Willow Lane - Phase 1 (Willow Lane)</i>	403	2,525	3,524	0
<i>Riverside & Willow Lane - Phase 2 (Riverside East)</i>	210	2,079	4,546	0
<i>Riverside & Willow Lane - Phase 3 (Riverside Central)</i>	24	162	5,256	10,956
<i>Riverside & Willow Lane - Phase 4 (Riverside West)</i>	24	33	3	991
<i>Island Residential - Hotel</i>	0	0	75	0
<i>Island Residential - Scheme</i>	0	0	42	3
<i>Cardiff Road North</i>	0	3	357	0
<i>Cardiff Road Car Park</i>	0	16	0	1,409
Watford Health Campus	13,577	7,060	13,903	13,459
<i>Major Projects - Quantity Surveyor and Finance Business Partner</i>	0	123	125	127
<i>Loan to Hart Homes Watford</i>	0	6,075	0	0
<i>Cassiobury Park Project</i>	5,641	0	0	0
<i>Property Investment Board - Marriott House</i>	4,286	0	0	0
<i>Property Investment Board - Expansion of Portfolio</i>	15,000	0	0	0
<i>Watford Business Park Redevelopment</i>	1,547	3,546	4,872	0
Other Major Projects	26,474	9,744	4,997	127
Capital Programme (Major Projects)	40,051	16,804	18,900	13,586
Total Capital Investment Programme	48,705	24,666	26,377	17,980
Total Capital Investment Programme 2016-20		117,728		



**WATFORD
BOROUGH
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**Appendix 5:
Capital Receipts,
Grants, and
Contributions**

2016/17 2017/18 2018/19 2019/20
Revised Original Original Original

Capital Receipts

	£000s	£000s	£000s	£000s
<i>Modular Temporary Accommodation</i>	0	0	(1,307)	0
<i>Potential Development</i>	0	0	0	(1,400)
<i>Non-PIB Disposals</i>	(16)	0	0	0
Deputy Managing Director	(16)	0	(1,307)	(1,400)
<i>Right to Buy Receipts</i>	(5,000)	(2,000)	(2,000)	(2,000)
<i>VAT Shelter</i>	0	0	0	0
Director of Finance	(5,000)	(2,000)	(2,000)	(2,000)
<i>Shared Services Business Application Upgrades</i>	(97)	(66)	(66)	(66)
<i>Shared Services Hardware Replacement Programme</i>	(31)	(18)	(18)	(18)
<i>Shared Services ICT Modernisation</i>	(241)	0	0	0
Service Transformation	(370)	(84)	(84)	(84)
<i>Industrial Zone South</i>	0	(2,238)	0	0
<i>Industrial Zone South (Loan)</i>	0	(6,500)	0	0
<i>Riverside & Willow Lane - Phase 1 (Willow Lane)</i>	0	0	(5,777)	(1,133)
<i>Riverside & Willow Lane - Phase 2 (Riverside East)</i>	0	0	0	(7,305)
<i>Riverside & Willow Lane - Phase 3 (Riverside Central)</i>	0	0	0	(14,369)
<i>Island Residential - Hotel</i>	0	0	(2,000)	0
<i>Island Residential - Scheme</i>	0	0	0	0
<i>Cardiff Road North</i>	0	0	0	(1,365)
<i>Cardiff Road Car Park</i>	0	0	(1,466)	0
Watford Health Campus	0	(8,738)	(9,243)	(24,172)
<i>Loan to Hart Homes Watford</i>	0	(73)	(77)	(80)
<i>Property Investment Board</i>	(1,885)	(7,108)	(7,500)	0
<i>Watford Business Park Redevelopment</i>	0	0	(10,452)	(3,300)
Other Major Projects	(1,885)	(7,181)	(18,029)	(3,380)
Total Capital Receipts	(7,271)	(18,003)	(30,663)	(31,036)
Total Capital Receipts 2016-20		(86,973)		



**WATFORD
BOROUGH
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**Capital Receipts,
Grants, and
Contributions**

2016/17 2017/18 2018/19 2019/20
Revised Original Original Original
Grants & Contributions
£000s £000s £000s £000s

<i>Watford Football Club</i>	(32)	0	0	0
<i>Disabled Facilities Grant</i>	(522)	(400)	(400)	(400)
<i>Section 106 Contributions from Developers</i>	(192)	(15)	(20)	(15)
<i>Community Infrastructure Levy</i>	(225)	(225)	(225)	(225)
Deputy Managing Director	(971)	(640)	(645)	(640)
<i>Heritage Lottery Fund - Parks</i>	(5,641)	0	0	0
Community Services	(5,641)	0	0	0
Total Capital Grants & Contributions	(6,612)	(640)	(645)	(640)
Total Capital Grants & Contributions 2016-20		(8,537)		



Appendix 6: Capital Financing

2016/17 Financing

	Opening £000s	Receipts £000s	Use for Financing £000s	Closing £000s
Capital Receipts Reserve	(17,486)	(7,271)	16,391	(8,366)
Capital Grants Unapplied	(2,531)	(6,612)	6,500	(2,643)
Other reserves used for capital	(6,479)	0	285	(6,194)
Internal Borrowing	1,340	0	25,529	26,869
Total	(25,156)	(13,883)	48,705	9,666

2017/18 Financing

	Opening £000s	Receipts £000s	Use for Financing £000s	Closing £000s
Capital Receipts Reserve	(8,366)	(10,218)	18,208	(376)
Capital Grants Unapplied	(2,643)	(640)	400	(2,883)
Other reserves used for capital	(6,194)	0	65	(6,129)
Internal Borrowing	20,786	(7,785)	7,704	20,705
Total	3,583	(18,643)	26,377	11,317

2018/19 Financing

	Opening £000s	Receipts £000s	Use for Financing £000s	Closing £000s
Capital Receipts Reserve	(376)	(29,086)	25,732	(3,730)
Capital Grants Unapplied	(2,883)	(645)	420	(3,108)
Other reserves used for capital	(6,129)	0	225	(5,904)
Internal Borrowing	20,786	(1,577)	0	19,209
Total	11,398	(31,308)	26,377	6,468

2019/20 Financing

	Opening £000s	Receipts £000s	Use for Financing £000s	Closing £000s
Capital Receipts Reserve	(3,730)	(30,956)	17,580	(17,106)
Capital Grants Unapplied	(3,108)	(640)	400	(3,348)
Other reserves used for capital	(5,904)	0	0	(5,904)
Internal Borrowing	19,286	(80)	0	19,206
Total	6,544	(31,676)	17,980	(7,152)



Appendix 7: Detailed Cashflow

	2016/17 Revised £000s	2017/18 Original £000s	2018/19 Original £000s	2019/20 Original £000s
Estimated treasury balance 1 April (including core cash)	54,270	17,478	12,022	24,650
Core cash requirement	(10,000)	(10,000)	(10,000)	(10,000)
Estimated available to use balance at 1 April	44,270	7,478	2,022	14,650
Changes to estimated balance				
Capital programme	(48,705)	(24,666)	(26,377)	(17,980)
Capital receipts (including grants and S106)	13,883	18,643	31,308	31,676
Revenue 'gap'	0	253	(1,215)	(1,071)
Budgeted use of reserves	(1,920)	(886)	(88)	(200)
Sub-total business as usual	(36,742)	(6,655)	3,628	12,425
Project use of cash balances				
Watford Health Campus				
GPF Loan (to)/from LABV	0	600	4,500	400
GPF Loan from/(to) LEP	0	0	0	(6,000)
Sub-total Health Campus	0	600	4,500	(5,600)
Watford Business Park LEP Loan	0	0	0	(1,500)
Overdraft for WCS	(50)	0	0	0
Sub-total other projects	(50)	600	4,500	(7,100)
Sub-total project use of balances	(50)	1,200	9,000	(12,700)
Estimated available to use balance at 31 March	7,478	2,022	14,650	14,375
Core Cash balance	10,000	10,000	10,000	10,000
Estimated treasury balance 31 March (including core cash)	17,478	12,022	24,650	24,375